

PGDM-IB, 2015-17

Financial Accounting

IB 103

Trimester – I, End-Term Examination: September 2015

Time Allowed: 2 Hrs 30 mins

Max Marks: 50

Sec A

(Answer any three questions out of five. Each question carries five marks)

1. 'Without considering the assumption of consistency Concept, preparation of Balance Sheet and Income Statement may lose its significance' – Discuss the importance of 'Consistency' concept from an analyst's point of view.
2. Discuss the provisions of AS 1 relevant to disclosure norms for financial information.
3. 'Manipulation of inventory valuation is self-defeating' – Explain.
4. 'It is mandatory for the publicly listed joint stock companies to publish the audited financial results' – Explain with reasoning.
5. Discuss very briefly the important provisions of AS 2.

Sec B

(Answer any two questions out of three. Each question carries ten marks)

6. Show the accounting equation on the basis of following transactions, and present a balance sheet on the basis of ending equation:

| Sl No | Particulars | Amount (Rs.) |
|-------|---|--------------|
| a) | Rina brought in to the business her personal laptop costing | 50000 |
| b) | Provided services for cash | 23000 |
| c) | Bought office equipment on credit | 25000 |
| d) | Billed clients for services | 16000 |
| e) | Paid rent deposit for office | 10000 |
| f) | Collected payments from clients in (d) | 12300 |
| g) | Withdrew cash for personal use | 9000 |
| h) | Paid electricity expenses | 1700 |
| i) | Paid salary to office assistant | 2000 |

(10 marks)

7. For each transaction mentioned below:

i) Identify each transaction either as: a) Operating activity, b) Investing activity, c) Financing activity, d) None of the above

ii) Also state whether transaction results in a) an Increase in cash, b) a decrease in cash, or c) no effect on cash

Fill the blank cells below

| Sl no. | Particulars of Transactions | Category of Activity | Increase/Decrease/No effect on Cash |
|--------|---|----------------------|-------------------------------------|
| 1 | Paid suppliers | | |
| 2 | Received dividend from an associate | | |
| 3 | Sold investments at a gain | | |
| 4 | Purchased copyright with cash | | |
| 5 | Issued debentures in exchange for equipment | | |
| 6 | Paid interest on bank overdraft | | |
| 7 | Converted debentures into equity shares | | |
| 8 | Received payments from customers | | |
| 9 | Purchased investments with cash | | |
| 10 | Purchased a 60-day certificate of deposit with cash | | |
| 11 | Paid advance to a supplier of equipment | | |
| 12 | Sold a 90-day treasury bill | | |
| 13 | Collected installment payments for the sale of an old plant | | |
| 14 | Earned a net profit | | |
| 15 | Sold machinery at a gain | | |
| 16 | Entered into finance lease for a new machine | | |
| 17 | Sold a plant at carrying amount | | |
| 18 | Issued convertible debentures for cash | | |
| 19 | Paid festival bonus to employees | | |
| 20 | Collected insurance proceeds from a patent infringement suit. | | |

(1/2 marks x 20)

8. a) How can a company have a decrease in cash during a period in spite of earning a net profit?
b) How does the preparation of cash flow statement using direct method differs from the indirect method?
(5 marks x 2)

Sec C

(Compulsory)

9. Shalimar Paints Ltd (SPL) is a 100 year old company that belongs to paint industry. However, during the recent times, the company is going through rough patches.

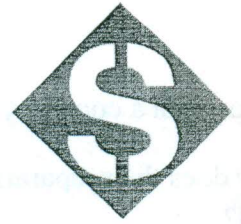
The **attached directors' report and financial statements of SPL (2013-14)** may throw some light on the performance of the company. The market value of equity of SPL on 31st March, 2015 is around INR 2425 billions.

Analyze the performance of SPL during the year 2013-14 using the ratio analysis technique. Cover the following aspects in your report

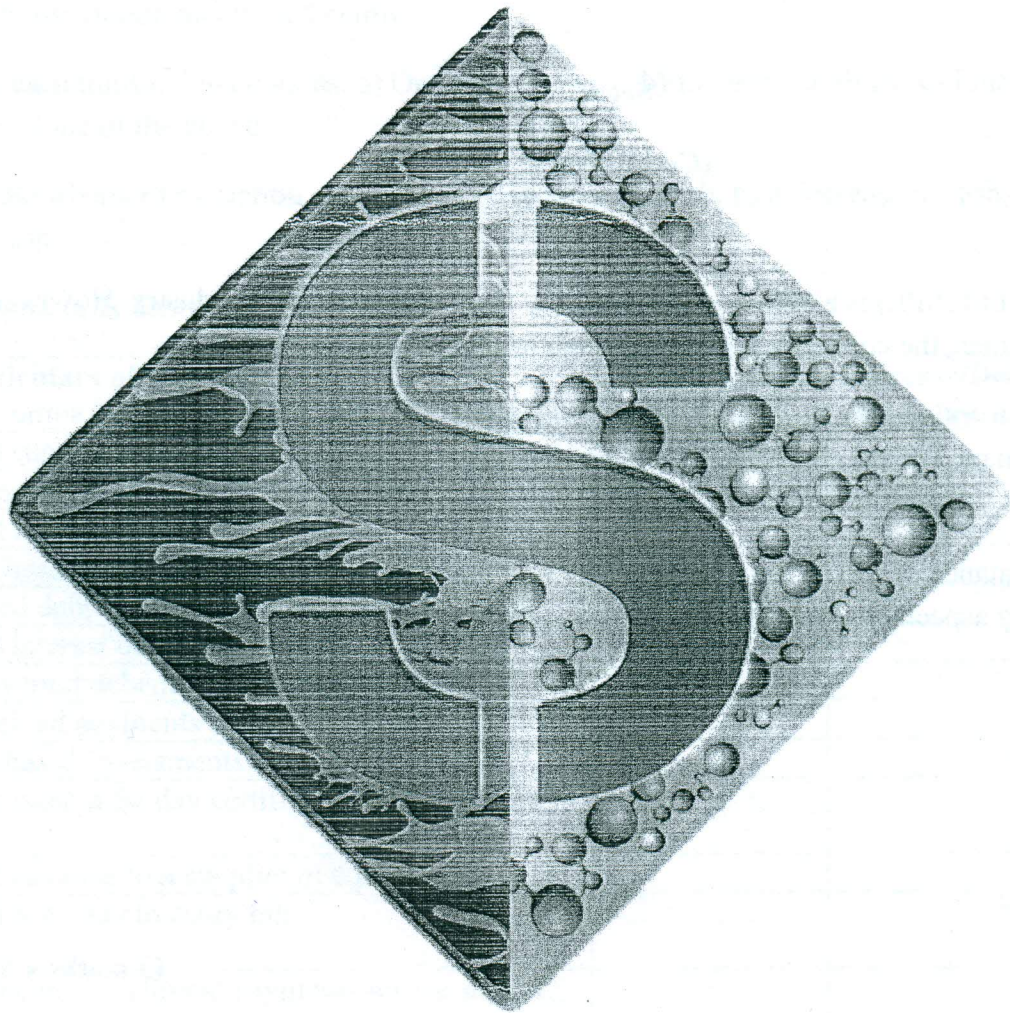
- i) Liquidity
- ii) Asset Utilization
- iii) Solvency,
- iv) Profitability, and
- v) Du Pont Ratio

(3 marks x 5)

Note: Please make necessary assumptions (if required). However, all such assumptions are to be disclosed clearly.



SHALIMAR
PAINTS



THE ART & SCIENCE OF PAINTS

Annual Report 2013 -14

Chairman's Message



Girish Jhunjhunwala
Chairman

Dear Shareholder,

With our century old history and legacy of painting some of India's iconic buildings and structures, Shalimar Paints was a pioneer in the Indian paints and coatings industry, not so long back. To reclaim the position and take advantage of the enormous growth opportunities in the paint industry, your company has embarked on a new chapter of accelerated growth and expansion.

We have a new management team entrusted to drive these objectives that has articulated a renewed vision and direction which we strongly believe will take your company on the path of rapid growth.

Over the last one year, your company has made strategic investments to expand its footprint and enhance its R&D, manufacturing, distribution and marketing efforts. These initiatives reaffirm our belief that your company has been readied to get on the next phase of growth.

Among these positive changes, what does not change is our commitment to drive value and nurture strong relationships with our stakeholders. It is this DNA that compels us to seize the market opportunity and surge ahead in the paint industry. Our performance in the coming times will be demonstrated by profitable growth and increased valuation of your company.

I am confident that the all new Shalimar Paints is well-equipped to deliver on its promise of transformation for rapid growth.

I thank you for your continued support.

Managing Director's Message

Dear Shareholder,

2014 marks a new beginning for Shalimar Paints. It is the 112th year of your company and we are proud to be one of the select few Indian companies that has remained relevant to its customers for such a long duration. It is the adaptability of your company to the changing environment which has earned it the title of 'iconic paint maker'. To remain relevant in a more liberalized and younger India, Shalimar Paints is once again reinventing itself. Your company is now strengthening its presence in the consumer business to emerge as a strong contender in the Indian paint industry.

Last year, we articulated our intent to increase focus on the consumer business and journeyed from the strategy phase to execution. We embarked on a number of initiatives to help us achieve our objectives. We rejuvenated our brand to reflect the solidity of your company and expressed our positioning as 'The Art & Science of Paints', something we have stood for since 1902. To build demand of our products, we started undertaking a number of initiatives to improve our visibility. We are investing in strengthening relationship with our dealer partners and consolidating our channel to become more profitable. We are revamping our distribution to improve our service levels to customers. We are augmenting our manufacturing capacity by modernizing our existing factories and setting up a new plant in Chennai. To have our customers benefit from an exhaustive portfolio of high performance paints, we are going the distance by introducing new and innovative products.

Our efforts have already begun to show results. Last year, the revenue from our high margin products grew close to 20% and throughput from our club dealer counters increased by 30%.

On the Industrial business, your company faced growth challenges because of the overall slowdown in the economy. Due to the unfortunate fire incident at Howrah plant, production at the plant has been stopped from March, 2014. While your company is exploring various options for re-starting the Howrah plant, we are enhancing capacity in our other plants; and with the expected revival of the economy and infrastructure sector we are hopeful of growing our Industrial business well.

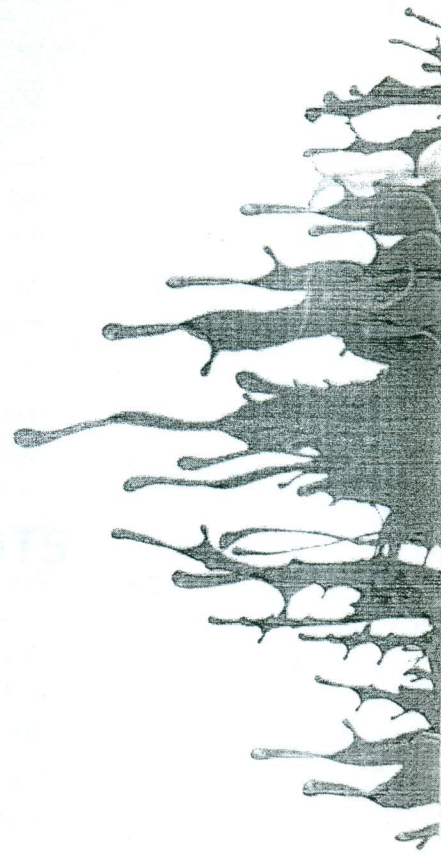
Your company's transition cannot be complete without strengthening ourselves internally. Last year, we infused new talent and combined with our existing pool of experts, we are creating a 'winning culture' in the organization.

These 360 degree initiatives have helped us achieve a strong start to our transformation journey. We continue to have a single minded focus on growing our business profitably this year.

I am deeply indebted to you for reposing your trust in the management of this company.



Sameer Nagpal
Managing Director & CEO



Directors' Report

To the Shareholders,

Your Directors are pleased to present the 112th Annual Report on the business and operations of the Company together with the audited financial statements for the year ended 31st March, 2014.

Financial results

(₹ in lacs)

| Description | 2013-14 | 2012-13 |
|--|---------|---------|
| Revenue from Operations & Other Income | 54630 | 56313 |
| Expenses | 52525 | 52494 |
| PBIDT | 2105 | 3819 |
| Exceptional Items | — | 212 |
| Profit before tax | -360 | 1566 |
| Provision for taxation | | |
| Current Tax | — | 489 |
| Deferred Tax | -81 | -25 |
| Profit after tax | -279 | 1102 |
| Add: Amount brought forward from last year's account | 2100 | 967 |
| Add: Adjustment for Earlier year Tax | — | 31 |
| Profit available for appropriation | 1821 | 2100 |
| Balance carried to Balance Sheet | 1821 | 2100 |

Review of operations

The year passed by was a year of transition, the management changed its strategic direction to increase focus on the consumer business. A number of corrections and initiatives were taken through the year to prepare your Company for an accelerated profitable growth in coming years.

Your Company during the year under review suffered a loss (after tax) of ₹ 2.79 crores as against profit of ₹ 11.02 crores in the previous year. The turnover of the Company for year 2013-14 stood at ₹ 546.30 crores as against ₹ 563.13 crores in the previous year 2012-13. The decrease in sales is attributed to the economic slowdown and sluggishness in demand of industrial products.

Dividend

In view of the loss during the year under review, your Directors did not recommend any dividend.

Shifting of Corporate Office

During the year under review, the company has shifted its corporate office from Mumbai, Maharashtra to Gurgaon, Haryana.

ESOP

During the year under review the Company had granted 4,88,000 ESOPs to the permanent employees of the Company pursuant to **Employees Stock Option Scheme, 2013** formulated by Company in accordance with the Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999 ('Guidelines') issued by SEBI. None of the options have been vested till date.

The Company has adopted intrinsic Value method for the valuation of the ESOPs granted under the said Scheme.

The particulars of options issued under the said Scheme as required by SEBI (Employees Stock Option Scheme and Employees Stock Purchase Scheme) Guidelines, 1999 are appended as 'Annexure B' and forms part of this report.

Fire at Howrah Plant

Your Company suffered a major set back when an accidental fire broke at the Company's Howrah plant on 12th March, 2014.

Due to the fire both structure and equipment of paint mill suffered damages. Majority of the finished goods, work-in-progress and raw material lying at the factory were also destroyed, as a result, the plant has been inoperational.

Tinting systems

The Company continued with its policy of installation of tinting systems in various retail outlets across the country with a view to increase the demand for its high value products, especially water based products.

ISO Certifications

All the three plants of the Company at Howrah, Nashik and Sikandrabad are ISO 9000 accredited. The Nashik plant is also ISO 14001 accredited. These accreditations have been renewed in the year under review.

Subsidiaries

The Company has two subsidiaries, namely Shalimar Adhunik Nirman Limited (SANL) and Eastern Speciality Paints & Coatings Private Limited (ESPCPL). Since there was no business activity carried out either by SANL or by ESPCPL during the year under review, these subsidiaries have not prepared the Statement of Profit & Loss for the year 2013-14.

In terms of General Circular No. 2/2011 dated 8th February, 2011 issued by the Ministry of Corporate Affairs, Government of India, granting general exemption to attach the Subsidiaries' Annual Accounts, as required under Section 212 of the Companies Act, 1956, the Board of Directors of the Company has decided not to attach the Annual Accounts of the said subsidiaries. Any member desires to obtain the copy of Annual Report & Accounts of SANL and ESPCPL may send his/her request to the Company Secretary of the Company.

The consolidated financial statement of the Company, SANL and ESPCPL duly audited by the Company's Statutory Auditors are attached in the Annual Report.

Directors

Pursuant to Article 118 of the Articles of Association, Mr. Ratan Jindal, Non-Independent Non-Executive Director, is liable to retire by rotation at the ensuing Annual General Meeting and being eligible, offers himself for re-appointment.

Dr. R. Srinivasan, who is liable to retire by rotation at the ensuing Annual General Meeting, has expressed his unwillingness to continue as Director of the Company. The Board of Directors has decided not to fill the vacancy caused by his unwillingness to be re-appointed.

Mr. Rajiv Rajvanshi and Ms. Pushpa Chowdhary were appointed as Additional Directors, in Independent Category, on the Board of the Company with effect from 20th September, 2013 and 30th May, 2014, respectively, who would hold office up to the conclusion of the ensuing Annual General Meeting.

In accordance with the provisions of Sections 149, 150, 152 and any other applicable provisions of the Companies Act, 2013 and the rules framed thereunder read with Schedule IV to the said Act, the term of office Independent Directors would be non-rotational for a consecutive period of five years from the date of ensuing Annual General Meeting i.e., 26th September, 2014.

To comply with the requirements of the Companies Act, 2013, as aforesaid, it is proposed to be appoint/re-appoint Mr. A. V. Lodha, Mr. Pujit Aggarwal, Mr. Rajiv Rajvanshi and Ms. Pushpa Chowdhary, Company's independent directors, for a period of five consecutive years from the date of ensuing Annual General Meeting i.e., 26th September, 2014.

The Company has received declaration from all the Independent Directors of the Company confirming that they meet with the criteria of independence as prescribed, both under sub-section (6) of Section 149 of the Companies Act, 2013 and under Clause 49 of the Listing Agreement with the Stock Exchanges.

Brief resume of Mr. Ratan Jindal, Mr. A. V. Lodha, Mr. Pujit Aggarwal, Mr. Rajiv Rajvanshi and Ms. Pushpa Chowdhary are given in the Point No. 12 of the Report on Corporate Governance attached to this report.

Directors' Responsibility Statement

Pursuant to Section 217(2AA) of the Companies Act, 1956, the Directors confirm that:

- i) In the preparation of the annual accounts for the year ended 31st March, 2014, the applicable accounting standards have been followed and there are no material departures from the same;
- ii) The accounting policies have been selected and applied consistently and the judgements and estimates made are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that year;
- iii) Proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- iv) The accounts have been prepared on a going concern basis.

Conservation of energy and technical absorption

The particulars as prescribed under Section 217(1)(e) of the Companies Act, 1956 read with Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988 are given in Annexure 'A' to the Directors' Report.

Directors' Report (Contd.)

Foreign exchange earnings and outgo

Foreign exchange earnings and outgo are outlined in Note nos. 2.31, 2.32, 2.33 and 2.34 of Notes to the Accounts.

Particulars of employees

In terms of the provisions of Section 217 (2A) of the Companies Act, 1956, read with the Companies (Particulars of Employees) Rules, 1975 as amended, forms part of this report. However, as per the provisions of Section 219(1)(b)(iv) of the Companies Act, 1956, the report and accounts are being sent excluding the statement containing the particulars to be provided under Section 217(2A) of the Companies Act, 1956. Any member interested in obtaining such particulars may write to the Company Secretary for a copy thereof.

Auditors

Messrs Chaturvedi and Partners, the Auditors of the Company, retire at the forthcoming Annual General Meeting, and being eligible, offer themselves for re-appointment.

Cost Auditors

Your Board has appointed Messrs D. Sabyasachi & Co., Cost Accountants, to carry out the Cost Audit of the Company in respect of Paints & Varnishes. This appointment is to be made in each financial year and based on the application of your Company the Central Government has approved the re-appointment of Cost Auditors for the year under review. The necessary application will be made to the Central Government in due course seeking approval to the re-appointment of the Cost Auditors for the financial year 2014-15.

The Cost Audit report for the financial year ended 31st March, 2013 has been filed with the Ministry of Corporate Affairs, Cost Audit Branch, Government of India on 29.11.2013.

Listing

During the year, your Company's equity shares continue to be listed with the BSE Limited, National Stock Exchange of India Limited and The Calcutta Stock Exchange Limited.

However, the Board in its meeting held on 30th May, 2014 resolved to delist the equity shares of the Company from The Calcutta Stock Exchange Ltd.

The Company has paid annual listing fees to the respective Stock Exchanges. As the trading in equity shares of the Company is permitted only in dematerialized form, the Company has made the requisite arrangements with National Securities Depository Limited and Central Depository Services (India) Limited to enable investors to hold shares in dematerialized form.

Corporate Governance

The Company continues to comply with the requirements of the Listing Agreement with the Stock Exchanges where the Company's shares are listed. The report on Corporate Governance for the financial year ended 31st March, 2014, together with Certificate on its compliance, pursuant to requirements of Clause 49 of the Listing Agreement with Stock Exchanges is annexed hereto as Annexure 'C' to this Report.

Corporate Social Responsibility

Complementing every aspect of our business is our commitment to support positive transformation in the society. As one of the early adopters of CSR in the country, we have been supporting initiatives to promote education and environment conservation around our factories. Apart from energy and water conservation initiatives at our factories, we have been running a school at Howrah for primary and secondary school children. Through our CSR efforts, we aim to bring change that has a measurable, long-term impact on the communities of which we are a part.

Industrial relations and personnel

Industrial relations remained cordial and satisfactory. Your Directors wish to place on record their deep sense of appreciation of the devoted services rendered by all officers, staff and workers of the Company.

Acknowledgements

The Directors would like to place on record their grateful appreciation of the co-operation and assistance received from the financial institutions, banks, investors, valued customers, various government agencies and business associates during the year under review.

For and on behalf of the Board

New Delhi
30th May, 2014

Ratan Jindal
Director

Sameer Nagpal
Managing Director & CEO

Standalone Balance Sheet

as at March 31, 2014

| | Note No. | March 31, 2014 | March 31, 2013 |
|--|----------|------------------|------------------|
| (₹ in Lacs) | | | |
| I. EQUITY AND LIABILITIES | | | |
| 1. Shareholders' fund | | | |
| (a) Share Capital | 2.1 | 378.57 | 378.57 |
| (b) Reserve and Surplus | 2.2 | 6,951.63 | 7,122.12 |
| | | <u>7,330.20</u> | <u>7,500.69</u> |
| 2. Non-Current Liabilities | | | |
| (a) Long Term Borrowings | 2.3 | 1,344.68 | 705.30 |
| (b) Deferred Tax Liabilities (Net) | 2.4 | 177.47 | 257.98 |
| (c) Other Long Term Liabilities | 2.5 | 33.70 | 54.29 |
| (d) Long Term Provisions | 2.6 | 778.31 | 697.22 |
| | | <u>2,334.16</u> | <u>1,714.79</u> |
| 3. Current Liabilities | | | |
| (a) Short Term Borrowings | 2.7 | 9,649.70 | 8,104.63 |
| (b) Miscellaneous Receipts (note 2.46) | 2.8 | 16,182.13 | 16,434.40 |
| (c) Other Current Liabilities | 2.9 | 2,618.51 | 2,747.28 |
| (d) Short Term Provisions | 2.10 | 10.43 | 168.91 |
| | | <u>28,460.77</u> | <u>27,455.22</u> |
| Total | | <u>38,125.13</u> | <u>36,670.70</u> |
| II. ASSETS | | | |
| 1. Non Current Assets | | | |
| (a) Fixed Assets | 2.11 | | |
| (i) Tangible Assets | | 2,946.62 | 3,067.52 |
| (ii) Intangible Assets | | 190.25 | 120.36 |
| (iii) Capital Work-in-Progress | | 1,763.60 | 787.54 |
| (b) Non Current Investment | 2.12 | 84.73 | 80.73 |
| (c) Long Term Loans and Advances | 2.13 | 182.41 | 126.82 |
| | | <u>5,167.61</u> | <u>4,182.97</u> |
| 2. Current Assets | | | |
| (a) Inventories | 2.14 | 12,135.26 | 13,196.54 |
| (b) Trade Receivable | 2.15 | 15,966.83 | 15,447.61 |
| (c) Cash and Cash Equivalents | 2.16 | 446.29 | 1,515.84 |
| (d) Short Term Loans and Advances | 2.17 | 1,330.51 | 1,195.34 |
| (e) Other Current Assets | 2.18 | 3,078.63 | 1,132.40 |
| | | <u>32,957.52</u> | <u>32,487.73</u> |
| Total | | <u>38,125.13</u> | <u>36,670.70</u> |

Significant Accounting Policies and Notes on Accounts 1 & 2

Notes referred to above form an integral part of the Accounts.
This is the Balance Sheet referred to in our report of even date.

For CHATURVEDI & PARTNERS
Chartered Accountants
(Firm Regn. No. 307068E)

A. K. Dubey
Partner
(Mem. No. 054975)

New Delhi
May 30, 2014

For and on behalf of the Board

Ratan Jindal
Director

Pumit Chellaramani
Company Secretary

Sameer Nagpal
MD & CEO

Standalone Statement of Profit and Loss

For the year ended March 31, 2014

(₹ in Lacs)

| Particulars | Note No. | 2013-14 | 2012-13 |
|---|----------|-----------|------------|
| I. Revenue from Operations | 2.19 | 53,981.67 | 56,300.37 |
| Less : Excise Duty | | 5,677.00 | 6,133.52 |
| | | 48,304.67 | 50,166.85 |
| II. Other Income | 2.20 | 648.28 | 13.32 |
| III. Total Revenue (I + II) | | 48,952.95 | 50,180.17 |
| IV. Expenses | | | |
| Cost of materials consumed | 2.21 | 31,591.30 | 34,283.27 |
| Purchases of Stock-in-trade | 2.22 | 3,624.06 | 2,366.99 |
| Changes in inventories of finished goods, work-in-progress and Stock-in-trade | 2.23 | (45.81) | (1,248.80) |
| Employee benefits expense | 2.24 | 3,821.76 | 2,871.42 |
| Finance Costs | 2.25 | 2,097.48 | 1,657.62 |
| Depreciation and amortization expense | 2.11 | 367.71 | 384.09 |
| Other expense | 2.26 | 7,856.47 | 8,087.48 |
| Total Expenses | | 49,312.97 | 48,402.07 |
| V. (Loss) / Profit before exceptional and extraordinary items and tax (III-IV) | | (360.02) | 1,778.10 |
| VI. Exceptional Items | | - | 211.78 |
| VII. (Loss) / Profit before extraordinary items and tax (V - VI) | | (360.02) | 1,566.32 |
| VIII. Extraordinary items | | - | - |
| IX. (Loss) / Profit before tax (VII - VIII) | | (360.02) | 1,566.32 |
| X. Tax expense | | | |
| (1) Current Tax | | - | 489.38 |
| (2) Deferred Tax | | (80.51) | (24.87) |
| | | (80.51) | 464.51 |
| XI. Profit/(Loss) for the period (IX+ X) | | (279.51) | 1,101.81 |
| XII. Earnings per equity share : | 2.40 | | |
| Basic | | (1.47) | 5.82 |
| Diluted | | (1.47) | 5.75 |
| Significant Accounting Policies and Notes on Accounts | 1&2 | | |

Notes referred to above form an integral part of the Accounts.

This is the Statement of Profit & Loss referred to in our report of even date.

For CHATURVEDI & PARTNERS
Chartered Accountants
[Firm Regn. No. 307068E]

A. K. Dubey
Partner
[Mem. No. 054975]

New Delhi
May 30, 2014

For and on behalf of the Board

Ratan Jindal
Director

Pumit Chellaramani
Company Secretary

Sameer Nagpal
MD & CEO

Standalone Cash Flow Statement

for year ended March 31, 2014

(₹ in Lacs)

| | 2013-14 | 2012-13 |
|--|-------------------|-------------------|
| A. CASH FLOW FROM OPERATING ACTIVITIES | | |
| Net Profit before Tax and Extraordinary items | (360.02) | 1,566.32 |
| Adjusted for : | | |
| Depreciation | 367.71 | 384.09 |
| Interest/Other Income | (73.07) | (15.70) |
| Bad debts | 375.42 | 133.00 |
| Interest Expenses | 2,097.48 | 1,657.62 |
| Transfer from Revaluation Reserve | (1.09) | (4.50) |
| Loss / (Profit) on sale of Fixed Assets | (575.21) | 2.38 |
| Operating Profit before Working Capital Changes | 1,831.22 | 3,723.21 |
| Adjusted for: | | |
| Trade and Other Receivables | (3,031.64) | (3,008.64) |
| Inventories | 1,061.28 | (2,615.36) |
| Trade Payables & Other Liabilities | 1,247.59 | 5,067.52 |
| Direct Taxes paid (net of refund) | (71.41) | (603.05) |
| Cash Generated from Operating Activities | 1,037.04 | 2,563.68 |
| B. CASH FLOW FROM INVESTING ACTIVITIES | | |
| Purchase of Fixed Assets | (1,366.56) | (1,062.57) |
| Sale of Fixed Assets | 649.00 | 10.66 |
| Purchase of Investment (in Subsidiary Co.) | (4.00) | (1.00) |
| Interest /Other Income Received | 73.07 | 15.54 |
| Net Cash used in Investing Activity | (648.49) | (1,037.37) |
| C. CASH FLOW FROM FINANCIAL ACTIVITIES | | |
| Proceeds from Borrowings | 639.38 | 701.94 |
| Interest Paid | (2,097.48) | (1,659.42) |
| Dividend Paid | - | (378.56) |
| Net Cash used in Financing Activities | (1,458.10) | (1,336.04) |
| Net (decrease)/Increase in Cash and bank balances (A+B+C) | (1,069.55) | 190.27 |
| Opening Balance of Cash and bank balances | 1,515.84 | 1,325.57 |
| Closing Balance of Cash and balances | 446.29 | 1,515.84 |

This is the Cash Flow Statement referred to in our report of even date.

For CHATURVEDI & PARTNERS
Chartered Accountants
(Firm Regn. No. 307068E)

A. K. Dubey
Partner
(Mem. No. 054975)

New Delhi
May 30, 2014

For and on behalf of the Board

Ratan Jindal
Director

Pumit Chellaramani
Company Secretary

Sameer Nagpal
MD & CEO